



For Immediate Release

## DATA COMMUNICATIONS MANAGEMENT CORP. ANNOUNCES SECOND-QUARTER 2024 FINANCIAL RESULTS

### SECOND QUARTER 2024 HIGHLIGHTS

- Revenues of \$125.8 million were up +5.7%, or +\$6.8 million vs. Q2 2023
- Gross profit of \$34.3 million increased +7.2% or \$2.3 million
- Gross profit as a percentage of revenues improved to 27.3%, vs. 26.9% in Q2 2023, marking continued progress towards returning gross profit margins to +30%
- Adjusted EBITDA<sup>1</sup> increased +22.2% vs. the prior year to \$16.9 million
- Adjusted EBITDA represented 13.4% of revenues, compared to 11.6% for Q2 2023, consistent with objective to improve Adjusted EBITDA margins to more than 14%
- Net income was \$4.1 million compared to a net loss of \$2.9 million last year; Adjusted net income was \$4.0 million vs. \$3.8 million last year
- Net debt at the end of Q2 2024 was \$75.1 million, down -48.3% or -\$70.2 million since the closing of the MCC acquisition. The Company ended the quarter with a net debt to trailing 12 months Adjusted EBITDA (net of lease payments) ratio of 1.7x. DCM's commitment to paying down debt remains a key priority

**Brampton, Ontario – August 7, 2024** – DATA Communications Management Corp. (TSX: DCM; OTCQX: DCMDF) (“DCM” or the “Company”), a leading provider of marketing and business communication solutions to companies across North America, today reported its second quarter 2024 financial results.

### MANAGEMENT COMMENTARY

“I am pleased to report on the continued progress of our business in the second quarter of 2024 during which we marked the one-year anniversary of completing our acquisition of Moore Canada Corporation (“MCC”),” said Richard Kellam, President & CEO of DCM.

“During the quarter, we continued to be guided by our commitment to delivering on our key post-acquisition integration priorities including consolidating our plant network, integrating legacy MCC systems, completing our restructuring actions and focusing on profitable growth. Through these actions, we remain on track to realize annualized post-acquisition synergies of \$30-35 million which we expect to substantially achieve prior to the end of this fiscal year.”

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<sup>1</sup> Adjusted EBITDA, Adjusted EBITDA as a percentage of revenues, Adjusted net income (loss) and Adjusted net income (loss) as a percentage of revenues are non-IFRS Accounting Standards measures. For a description of the composition of these and other non-IFRS Accounting Standards measures used in this press release, and a reconciliation to their most comparable IFRS Accounting Standards measure, where applicable, see the information under the heading “Non-IFRS Accounting Standards Measures”, the information set forth on Table 2 and Table 3 herein, and our most recent Management Discussion & Analysis filed on [www.sedarplus.ca](http://www.sedarplus.ca).

"Our Commercial team is making progress on several fronts on our path to building a strong platform for profitable growth. The team is leveraging our expanded suite of product and service offerings, led by our tech-enabled solutions, with a focus on continuing to improve our product mix, increasing our wallet share with existing clients, strengthening our presence in key industry verticals, and winning new logos. The team is also delivering on our commitment to drive margin improvement through strategic revenue management initiatives we are implementing across the business."

"Our other post-acquisition priorities remain on track for completion by the end of 2024 including the plant consolidation we initiated last year to increase our operating efficiency by reducing our network from 14 to 10 main production facilities. During June we completed the consolidation of our Thistle and Bond facilities, and we are on track to close our plants in Trenton, Ontario and Fergus, Ontario by year end. During the second quarter, we accelerated production and equipment moves from Trenton and Fergus to our Brampton, Ontario and Drummondville, Quebec factories, respectively while investing in new state-of-the-art equipment to further enhance our production capabilities and position us to drive additional operating efficiencies. These investments are consistent with our commitment to provide high quality solutions for our clients and to invest in markets with strong potential for growth. "

## **SECOND QUARTER 2024 EARNINGS CALL**

The Company will host a conference call and webcast on Thursday, August 8, 2024, at 9:00 a.m. Eastern time. Mr. Kellam, and James Lorimer, CFO, will present the second quarter of 2024 results followed by a live Q&A.

Instructions on how to access both the webcast and call are available below.

DCM will be using Microsoft Teams to broadcast our earnings call, which will be accessible via the options below:

**Register for the webcast prior to the start of the event: [Microsoft Virtual Events Powered by Teams](#)**

*Please complete the phone field in the form (prior to the start of the event) if you wish to dial in.*

The Company's full results will be posted on its Investor Relations page and on [www.sedarplus.ca](http://www.sedarplus.ca). A video message from Mr. Kellam will also be posted on the Company's website.

**TABLE 1** The following table sets out selected historical consolidated financial information for the periods noted.

<b>For the periods ended June 30, 2024 and 2023</b>	<b>April 1 to June 30, 2024</b>	April 1 to June 30, 2023	<b>January 1 to June 30, 2024</b>	January 1 to June 30, 2023
<i>(in thousands of Canadian dollars, except share and per share amounts, unaudited)</i>				
<b>Revenues</b>	<b>\$ 125,751</b>	\$ 118,963	<b>\$ 255,005</b>	\$ 195,040
<b>Gross profit</b>	<b>34,334</b>	32,037	<b>71,645</b>	55,810
<b>Gross profit, as a percentage of revenues</b>	<b>27.3 %</b>	26.9 %	<b>28.1 %</b>	28.6 %
<b>Selling, general and administrative expenses</b>	<b>23,864</b>	23,004	<b>49,246</b>	36,879
As a percentage of revenues	<b>19.0 %</b>	19.3 %	<b>19.3 %</b>	18.9 %
<b>Adjusted EBITDA</b>	<b>16,888</b>	13,823	<b>35,553</b>	26,588
As a percentage of revenues	<b>13.4 %</b>	11.6 %	<b>13.9 %</b>	13.6 %
<b>Net income (loss) for the period</b>	<b>4,064</b>	(2,879)	<b>5,539</b>	(5,311)
<b>Adjusted net income</b>	<b>4,017</b>	3,778	<b>8,920</b>	9,667
As a percentage of revenues	<b>3.2 %</b>	3.2 %	<b>3.5 %</b>	5.0 %
<b>Basic (loss) earnings per share</b>	<b>\$ 0.07</b>	\$ (0.06)	<b>\$ 0.10</b>	\$ (0.11)
<b>Diluted (loss) earnings per share</b>	<b>\$ 0.07</b>	\$ (0.06)	<b>\$ 0.10</b>	\$ (0.11)
<b>Weighted average number of common shares outstanding, basic</b>	<b>55,245,796</b>	49,055,088	<b>55,134,340</b>	46,572,750
<b>Weighted average number of common shares outstanding, diluted</b>	<b>57,835,179</b>	49,055,088	<b>57,746,066</b>	46,572,750

**TABLE 2** The following table provides reconciliations of net (loss) income to EBITDA and of net (loss) income to Adjusted EBITDA for the periods noted.

### EBITDA and Adjusted EBITDA reconciliation

<b>For the periods ended June 30, 2024 and 2023</b>				
<i>(in thousands of Canadian dollars, unaudited)</i>	<b>April 1 to June 30, 2024</b>	<b>April 1 to June 30, 2023</b>	<b>January 1 to June 30, 2024</b>	<b>January 1 to June 30, 2023</b>
Net income (loss) for the period	\$ 4,064	\$ (2,879)	\$ 5,539	\$ (5,311)
Interest expense, net	5,366	3,499	10,919	4,582
Amortization of transaction costs and debt extinguishment gain, net	140	107	280	179
Current income tax expense	16	690	1,358	2,337
Deferred income tax (recovery) expense	947	(1,293)	(216)	(2,901)
Depreciation of property, plant and equipment	1,783	1,365	3,306	2,056
Amortization of intangible assets	306	701	1,034	1,164
Depreciation of the ROU Asset	4,329	2,724	8,814	4,437
<b>EBITDA</b>	<b>\$ 16,951</b>	<b>\$ 4,914</b>	<b>\$ 31,034</b>	<b>\$ 6,543</b>
Acquisition and integration costs	243	3,837	526	9,955
Restructuring expenses	1,101	2,729	2,186	2,729
Net fair value (gains) losses on financial liabilities at fair value through profit or loss	(1,407)	2,343	1,807	7,361
<b>Adjusted EBITDA</b>	<b>16,888</b>	<b>13,823</b>	<b>35,553</b>	<b>26,588</b>

**TABLE 3** The following table provides reconciliations of net (loss) income to Adjusted net income and a presentation of Adjusted net income per share for the periods noted.

### Adjusted net income reconciliation

<b>For the periods ended June 30, 2024 and 2023</b>				
<i>(in thousands of Canadian dollars, except share and per share amounts, unaudited)</i>	<b>April 1 to June 30, 2024</b>	<b>April 1 to June 30, 2023</b>	<b>January 1 to June 30, 2024</b>	<b>January 1 to June 30, 2023</b>
Net income (loss) for the period	\$ 4,064	\$ (2,879)	\$ 5,539	\$ (5,311)
Restructuring expenses	1,101	2,729	2,186	2,729
Acquisition and integration costs	243	3,837	526	9,955
Net fair value (gains) losses on financial liabilities at fair value through profit or loss	(1,407)	2,343	1,807	7,361
Tax effect of the above adjustments	16	(2,252)	(1,138)	(5,067)
<b>Adjusted net income</b>	<b>\$ 4,017</b>	<b>\$ 3,778</b>	<b>\$ 8,920</b>	<b>\$ 9,667</b>
<b>Adjusted net income per share, basic</b>	<b>\$ 0.07</b>	<b>\$ 0.08</b>	<b>\$ 0.16</b>	<b>\$ 0.21</b>
<b>Adjusted net income per share, diluted</b>	<b>\$ 0.07</b>	<b>\$ 0.08</b>	<b>\$ 0.15</b>	<b>\$ 0.21</b>
<b>Weighted average number of common shares outstanding, basic</b>	<b>55,245,796</b>	<b>49,055,088</b>	<b>55,134,340</b>	<b>46,572,750</b>
<b>Weighted average number of common shares outstanding, diluted</b>	<b>57,835,179</b>	<b>49,055,088</b>	<b>57,746,066</b>	<b>46,572,750</b>

## About DATA Communications Management Corp.

DCM is a marketing and business communications partner that helps companies simplify the complex ways they communicate and operate, so they can accomplish more with fewer steps and less effort. For 65 years, DCM has been serving major brands in vertical markets, including financial services, retail, healthcare, energy, other regulated industries, and the public sector. We integrate seamlessly into our clients' businesses through our deep understanding of their needs, our technology-enabled solutions, and our end-to-end service offering. Whether we are running technology platforms, sending marketing messages, or managing print workflows, our goal is to make everything we provide to our clients surprisingly simple.

Additional information relating to DATA Communications Management Corp. is available on [www.datacm.com](http://www.datacm.com), and in the disclosure documents filed by DATA Communications Management Corp. on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca).

### For further information, contact

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## FORWARD-LOOKING STATEMENTS

Certain statements in this press release constitute "forward-looking" statements that involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance, objectives or achievements of DCM, or industry results, to be materially different from any future results, performance, objectives or achievements expressed or implied by such forward-looking statements. When used in this press release, words such as "may", "would", "could", "will", "expect", "anticipate", "estimate", "believe", "intend", "plan", and other similar expressions are intended to identify forward-looking statements. These statements reflect DCM's current views regarding future events and operating performance, are based on information currently available to DCM, and speak only as of the date of this press release.

These forward-looking statements involve a number of risks, uncertainties, and assumptions. They should not be read as guarantees of future performance or results and will not necessarily be accurate indications of whether or not such performance or results will be achieved. Many factors could cause the actual results, performance, objectives or achievements of DCM to be materially different from any future results, performance, objectives or achievements that may be expressed or implied by such forward-looking statements. We caution readers of this press release not to place undue reliance on our forward-looking statements since a number of factors could cause actual future results, conditions, actions, or events to differ materially from the targets, expectations, estimates or intentions expressed in these forward-looking statements.

The principal factors, assumptions and risks that DCM made or took into account in the preparation of these forward-looking statements and which could cause our actual results and financial condition to differ materially from those indicated in the forward-looking statements are described in further detail in our Management Discussion and Analysis for the three and six months ended June 30, 2024, and include but are not limited to the following:

- Our ability to successfully integrate the DCM and MCC businesses and realize anticipated synergies from the combination of those businesses, including revenue and profitability growth from an enhanced offering of products and services, larger customer base and cost reductions;
- The expected annualized synergies that the Company expects to derive from the MCC acquisition have been estimated by the Company based on its experience integrating previously acquired businesses, other facilities and completing previous restructuring initiatives, and includes estimated benefits expected to be derived from the acquisition, including those related to facility sales and consolidations, operational improvements, eliminating redundant positions, and purchasing synergies;
- Our expected total annualized synergies estimates are principally based upon the following material factors and assumptions: (a) given the significant overlap in the nature of the two businesses, DCM will be able to eliminate duplication of overhead expenses across the combined DCM and MCC businesses in its SG&A functions; (b) given significant overlap in the nature of DCM's and MCC's production processes and available combined excess capacity, DCM will be able to consolidate manufacturing plants; (c) further operational and SG&A costs savings will be achievable once the above-noted initiatives are completed; (d) the combined business will achieve more favourable purchasing terms by virtue of the fact it is approximately twice the size of each of DCM and MCC pre-acquisition, and therefore able to command lower pricing from vendors based on larger volumes, and its expected ability to better harmonize purchasing strategies to leverage more favourable purchasing terms than each company had individually for similar goods or services; and (e) the combined business will be able to generate certain revenue synergies from cross-selling each other's broader, combined, suite of capabilities; and
- Such expected annualized cost savings have not been prepared in accordance with IFRS Accounting Standards, nor has a reconciliation to IFRS Accounting Standards been provided, and the Company evaluates its financial performance on the basis of these non-IFRS Accounting Standards measures. Therefore, the Company does not consider their most comparable IFRS Accounting Standards measures when evaluating prospective acquisitions.

Additional factors are discussed elsewhere in this press release and under the headings "Liquidity and capital resources" and "Risks and Uncertainties" in DCM's Management Discussion and Analysis and in DCM's other publicly available disclosure documents, as filed by DCM on SEDAR+ ([www.sedarplus.ca](http://www.sedarplus.ca)). Should one or more of these risks or uncertainties materialize, or should assumptions underlying the forward-looking statements prove incorrect, actual results may vary materially from those described in this press release as intended, planned, anticipated, believed, estimated or expected. Unless required by applicable securities law, DCM does not intend and does not assume any obligation to update these forward-looking statements.

## **NON-IFRS ACCOUNTING STANDARDS MEASURES**

### **NON-IFRS ACCOUNTING STANDARDS AND OTHER FINANCIAL MEASURES**

This press release includes certain non-IFRS Accounting Standards measures, ratios and other financial measures as supplementary information. This supplementary information does not represent earnings measures recognized by IFRS Accounting Standards and does not have any standardized meanings prescribed by IFRS Accounting Standards. Therefore, these non-IFRS Accounting Standards measures, ratios and other financial measures are unlikely to be comparable to similar measures presented by other issuers. Investors are cautioned that this supplementary information should not be construed as alternatives to net income (loss) determined in accordance with IFRS Accounting Standards as an indicator of DCM's performance. Definitions of such supplementary information, together with a reconciliation of net income (loss) to such supplementary financial measures, can be found in Table 5 and Table 6 of our Management Discussion and Analysis for the three and six months ended June 30, 2024 and filed on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca).

## Condensed interim consolidated statements of financial position

(in thousands of Canadian dollars, unaudited)

	June 30, 2024	December 31, 2023
	\$	\$
<b>Assets</b>		
Current assets		
Cash and cash equivalents	\$ 12,929	\$ 17,652
Trade receivables	97,731	117,956
Inventories	25,771	28,840
Prepaid expenses and other current assets	5,567	5,313
Income taxes receivable	2,881	2,640
Assets held for sale	—	8,650
	<u>144,879</u>	<u>181,051</u>
Non-current assets		
Other non-current assets	9,252	2,900
Deferred income tax assets	7,769	9,801
Property, plant and equipment	33,461	30,358
Right-of-use assets	159,774	159,801
Pension assets	3,117	1,962
Intangible assets	9,582	10,616
Goodwill	22,265	22,265
	<u>\$ 390,099</u>	<u>\$ 418,754</u>
<b>Liabilities</b>		
Current liabilities		
Bank overdraft	—	1,564
Trade payables and accrued liabilities	\$ 57,576	\$ 75,766
Current portion of credit facilities	10,899	6,333
Current portion of lease liabilities	12,765	10,322
Provisions	12,237	16,325
Deferred revenue	3,795	6,221
	<u>97,272</u>	<u>116,531</u>
Non-current liabilities		
Provisions	752	1,004
Credit facilities	76,091	93,918
Lease liabilities	147,941	144,993
Pension obligations	19,112	26,386
Other post-employment benefit plans	3,789	3,606
Asset retirement obligation	3,617	3,552
	<u>\$ 348,574</u>	<u>\$ 389,990</u>
<b>Equity</b>		
Shareholders' equity		
Shares	\$ 284,592	\$ 283,738
Warrants	219	219
Contributed surplus	2,939	3,135
Translation Reserve	221	177
Deficit	(246,446)	(258,505)
	<u>\$ 41,525</u>	<u>\$ 28,764</u>
	<u>\$ 390,099</u>	<u>\$ 418,754</u>

## Condensed interim consolidated statements of operations

(in thousands of Canadian dollars, except per share amounts, unaudited)

	For the three months ended June 30, 2024	For the three months ended June 30, 2023	For the six months ended June 30, 2024	For the six months ended June 30, 2023
	\$	\$	\$	\$
<b>Revenues</b>	<b>\$ 125,751</b>	\$ 118,963	<b>255,005</b>	195,040
<b>Cost of revenues</b>	<b>91,417</b>	86,926	<b>183,360</b>	139,230
<b>Gross profit</b>	<b>34,334</b>	32,037	<b>71,645</b>	55,810
<b>Expenses</b>				
Selling, commissions and expenses	10,178	9,850	21,042	18,171
General and administration expenses	13,686	13,154	28,204	18,708
Restructuring expenses	1,101	2,729	2,186	2,729
Acquisition and integration costs	243	3,837	526	9,955
Net fair value (gains) losses on financial liabilities at fair value through profit or loss	(1,407)	2,343	1,807	7,361
	<b>23,801</b>	31,913	<b>53,765</b>	56,924
<b>Income before finance and other costs, and income taxes</b>	<b>10,533</b>	124	<b>17,880</b>	(1,114)
<b>Finance costs</b>				
Interest expense on long term debt and pensions, net	2,307	2,480	4,805	3,023
Interest expense on lease liabilities	3,059	1,019	6,114	1,559
Amortization of transaction costs net of debt extinguishment gain	140	107	280	179
	<b>5,506</b>	3,606	<b>11,199</b>	4,761
<b>Income (loss) before income taxes</b>	<b>5,027</b>	(3,482)	<b>6,681</b>	(5,875)
<b>Income tax expense</b>				
Current	16	690	1,358	2,337
Deferred	947	(1,293)	(216)	(2,901)
	<b>963</b>	(603)	<b>1,142</b>	(564)
<b>Net Income (loss) for the period</b>	<b>\$ 4,064</b>	\$ (2,879)	<b>5,539</b>	(5,311)

## Condensed interim consolidated statements of cash flows



(in thousands of Canadian dollars, unaudited)

For the six months  
ended June 30, 2024

For the six months  
ended June 30, 2023

	\$	\$
<b>Cash provided by (used in)</b>		
<b>Operating activities</b>		
Net income (loss) for the period	\$ 5,539	\$ (5,311)
Items not affecting cash		
Depreciation of property, plant and equipment	3,306	2,056
Amortization of intangible assets	1,034	1,164
Depreciation of right-of-use-assets	8,814	4,437
Share-based compensation expense	321	269
Net fair value losses on financial liabilities at fair value through profit or loss	1,807	7,361
Pension expense	943	430
(Gain) loss on sale and leaseback	(11)	—
Loss on disposal of property, plant and equipment	149	—
Provisions	2,186	2,729
Amortization of transaction costs, accretion of debt premium/ discount, net of debt extinguishment gain	280	179
Accretion of asset retirement obligation	65	6
Other post-employment benefit plans expense	298	208
Income tax expense (recovery)	1,142	(564)
Right-of-use assets impairment	97	—
Changes in working capital	764	5,802
Contributions made to pension plans	(604)	(528)
Contributions made to other post-employment benefit plans	(115)	(90)
Provisions paid	(6,526)	(1,785)
Income taxes paid	(1,599)	(3,305)
	<b>17,890</b>	<b>13,058</b>
<b>Investing activities</b>		
Net cash consideration for acquisition of MCC	—	(126,031)
Proceeds on sale and leaseback transaction	8,661	24,091
Purchase of property, plant and equipment	(6,989)	(1,298)
Purchase of intangible assets	—	(14)
Purchase of non-current assets	(6,499)	—
Proceeds on disposal of property, plant and equipment	431	58
	<b>(4,396)</b>	<b>(103,194)</b>
<b>Financing activities</b>		
Issuance of common shares and broker warrants, net	—	24,221
Exercise of warrants	—	489
Exercise of options	337	751
Proceeds from credit facilities	30,185	147,640
Repayment of credit facilities	(43,726)	(60,367)
Decrease in bank overdrafts	(1,564)	—
Transaction costs	—	(1,802)
Principal portion of lease payments	(3,500)	(4,009)
	<b>(18,268)</b>	<b>106,923</b>
<b>Change in cash and cash equivalents during the period</b>	<b>(4,774)</b>	<b>16,787</b>
<b>Cash and cash equivalents – beginning of period</b>	<b>\$ 17,652</b>	<b>\$ 4,208</b>
<b>Effects of foreign exchange on cash balances</b>	<b>51</b>	<b>(22)</b>
<b>Cash and cash equivalents – end of period</b>	<b>\$ 12,929</b>	<b>\$ 20,973</b>