

For Immediate Release

DATA COMMUNICATIONS MANAGEMENT CORP. REPORTS Q2 2025 FINANCIAL RESULTS

DCM DELIVERS STEADY OPERATING PERFORMANCE AMID CHALLENGING MARKET CONDITIONS

- Revenues were \$113.8 million in the second quarter vs. \$125.8 million in Q2 2024
- Gross profit as a percentage of revenues of 26.8% compared to 27.3% in Q2 2024
- SG&A expenses decreased to \$19.9 million vs. \$22.5 million in the prior year quarter
- Adjusted EBITDA¹ represented 14.6% of revenue vs. 13.4% in Q2 2024
- Adjusted EBITDA was \$16.6 million vs. \$16.9 million in Q2 2024
- Pipeline of new business opportunities continues to grow
- Quarterly dividend of \$0.025 per common share declared, payable on September 24, 2025 to shareholders of record as of September 10, 2025

Brampton, Ontario – August 6, 2025 – DATA Communications Management Corp. (TSX: DCM; OTCQX: DCMDF) ("DCM" or the "Company"), a leading Canadian provider of print and digital solutions that help simplify complex marketing communications and workflow, today reported second quarter 2025 financial results.

MANAGEMENT COMMENTARY

"Despite challenging market conditions and stronger than expected revenue headwinds in the second quarter, we continued to deliver solid operating performance with essentially flat adjusted EBITDA and higher adjusted EBITDA margin compared to last year," said Richard Kellam, President & CEO of DCM. "Uncertainty about trade policies, including tariffs, the direction of the economy, and the ongoing labour issues at Canada Post have driven continued market headwinds. These factors have negatively impacted business confidence, resulting in client budget reductions, delayed orders, and inventory drawdowns. As such, revenues in the quarter were down 9.5% compared to last year. Given this ongoing uncertainty, the Company has decided to withdraw all financial guidance until there is greater clarity on these external challenges."

"We are well-positioned financially to manage through the current market conditions with our strong cash flow, a disciplined focus on maintaining margins, and managing overhead costs. We continue to be encouraged by our strong and growing pipeline of new business opportunities, the highest level of which we've seen in years. We expect to more fully realize these efforts as market conditions improve. Additionally, we have the flexibility to pursue M&A opportunities to strengthen our product and service offerings and create more value for our clients," added Kellam.

DCM continues to be guided by four strategic priorities for 2025:

- Maintain our focus on profitable organic growth
- Deliver a return on our new capital investments

- Continue to drive gross margin improvement through operating efficiencies
- Demonstrate agility and adaptability to effectively navigate an uncertain environment.

OTHER BUSINESS HIGHLIGHTS

Dividend Declaration

On August 6, 2025, DCM's board of directors declared a quarterly dividend of \$0.025 per common share, payable on September 24, 2025, to shareholders of record at the close of business on September 10, 2025. This dividend is designated as an "eligible" dividend for the purpose of the Income Tax Act (Canada) and any similar provincial legislation.

Normal Course Issuer Bid Commenced

On June 10, 2025, DCM announced that the Toronto Stock Exchange (the "TSX") accepted a notice filed by the Company of its intention to make a normal course issuer bid with respect to its outstanding common shares (the "Common Shares"). The notice provided that the Company may, during the 12 month period commencing June 12, 2025 and ending no later than June 11, 2026, purchase, through the facilities of the TSX, up to 4,220,210 Common Shares, being approximately 10% of the "public float" (as such term is defined in the policies of the TSX) of such Common Shares as at May 31, 2025. In June 2025, the Company repurchased and cancelled 79,400 common shares for total consideration of \$0.1 million, including transaction costs.

Amended Senior Revolving Credit Facility

On June 2, 2025, DCM entered into a fourth amended and restated credit agreement (the "Bank Credit Facility") with a Canadian chartered bank, extending the maturity date of its senior secured revolving credit facility to May 31, 2028. The Bank Credit Facility also included an expanded leasing facility to finance future equipment purchases along with a number of reporting enhancements.

Amended Senior Term Credit Facility

On July 17, 2025, a third amended and restated credit agreement with Fiera Private Debt ("FPD") was entered into to update certain definitions and incorporate qualitative changes, with no impact to the financial terms of the FPD Facilities.

Q2 2025 EARNINGS CALL DETAILS

The Company will host a conference call and webcast on Thursday, August 7, 2025 at 9:00 a.m. EST

Mr. Kellam and James Lorimer, CFO, will present the second quarter 2025 results followed by a live Q&A.

Register for the webcast prior to the start of the event: Microsoft Virtual Events Powered by Teams

All attendees must register for the webinar prior to the call. Please complete the phone field in the form at the above link (prior to the start of the event) if you wish to dial in.

The Company's full results will be posted on its Investor Relations page and on SEDAR+. A video message from Mr. Kellam will also be posted on the Company's website.

Footnotes:

¹ Adjusted EBITDA, Adjusted EBITDA as a percentage of revenues, Adjusted net income (loss), Adjusted net income (loss) as percentage of revenues, Net Debt to Adjusted EBITDA and Free cash flow are non-IFRS Accounting Standards measures. For a description of the composition of these and other non-IFRS Accounting Standards measures used in this press release, and a reconciliation to their most comparable IFRS Accounting Standards measure, where applicable, see the information under the heading "Non-IFRS Accounting Standards Measures", the information set forth on Table 2 and Table 3 herein, and our most recent Management Discussion & Analysis filed on SEDAR+.

TABLE 1 The following table sets out selected historical consolidated financial information for the periods noted.

For the periods ended June 30, 2025 and 2024	Λnı	di 1 to Juno		April 1 to Juno		lanuamı 1 ta		January 1 to
(in thousands of Canadian dollars, except share and per share amounts, unaudited)	•	ril 1 to June 30, 2025		April 1 to June 30, 2024		January 1 to June 30, 2025	J	January 1 to June 30, 2024
Revenues	\$	113,794	\$	125,751	\$	237,469	\$	255,005
Gross profit		30,508		34,334		66,768		71,645
Gross profit, as a percentage of revenues		26.8 %	, 0	27.3 %	ò	28.1 %		28.1 %
Selling, general and administrative expenses		19,871		22,473		43,330		46,608
As a percentage of revenues		17.5 %	0	17.9 %	, D	18.2 %		18.3 %
Research & development expenses		1,216		1,391		2,336		2,638
As a percentage of revenues		1.1 %	0	1.1 %	ò	1.0 %		1.0 %
Adjusted EBITDA		16,568		16,888		35,156		35,553
As a percentage of revenues		14.6 %	0	13.4 %	ò	14.8 %		13.9 %
Net income for the period		3,714		4,064		8,828		5,539
Adjusted net income		3,891		4,017		9,094		8,920
As a percentage of revenues		3.4 %	0	3.2 %	ò	3.8 %		3.5 %
Basic earnings per share	\$	0.07	\$	0.07	\$	0.16	\$	0.10
Diluted earnings per share	\$	0.06	\$	0.07	\$	0.15	\$	0.10
Adjusted net income per share, basic	\$	0.07	\$	0.07	\$	0.16	\$	0.16
Adjusted net income per share, diluted	\$	0.07	\$	0.07	\$	0.16	\$	0.15
Weighted average number of common shares outstanding, basic		55,317,543	1	55,245,796		55,313,271		55,134,340
Weighted average number of common shares outstanding, diluted		57,156,673	1	57,835,179		57,198,419		57,746,066

TABLE 2 The following table provides reconciliations of net income to EBITDA and of net income to Adjusted EBITDA for the periods noted.

EBITDA and Adjusted EBITDA reconciliation

For the periods ended June 30, 2025 and 2024					
(in thousands of Canadian dollars, unaudited)	April	1 to June 30, 2025	April 1 to June 30, 2024		
Net income for the period	\$	3,714	\$ 4,064	\$ 8,828	\$ 5,539
Interest expense, net		5,120	5,366	10,268	10,919
Debt modification gain		(867)	_	(867)	_
Amortization of transaction costs		131	140	271	280
Current income tax expense		1,445	16	3,516	1,358
Deferred income tax recovery		(359)	947	(1,270)	(216)
Depreciation of property, plant, and equipment		1,792	1,783	3,514	3,306
Amortization of intangible assets		326	306	709	1,034
Depreciation of right-of-use-assets		5,029	4,329	9,831	8,814
EBITDA	\$	16,331	\$ 16,951	\$ 34,800	\$ 31,034
Acquisition and integration costs		_	243	_	526
Restructuring expenses		58	1,101	58	2,186
Net fair value losses (gains) on financial liabilities at fair value through profit or loss		179	(1,407)) 298	1,807
Adjusted EBITDA	\$	16,568	\$ 16,888	\$ 35,156	\$ 35,553

TABLE 3 The following table provides reconciliations of net income (loss) to Adjusted net income and a presentation of Adjusted net income per share for the periods noted.

Adjusted net income reconciliation

For the periods ended June 30, 2025 and 2024	Δnr	il 1 to June	 April 1 to June		January 1 to	January 1 to
(in thousands of Canadian dollars, except share and per share amounts, unaudited)		30, 2025	 30, 2024	J	June 30, 2025	June 30, 2024
Net income for the period	\$	3,714	\$ 4,064	\$	8,828	\$ 5,539
Restructuring expenses		58	1,101		58	2,186
Acquisition and integration costs		_	243		_	526
Net fair value losses (gains) on financial liabilities at fair value through profit or loss		179	(1,407)		298	1,807
Tax effect of the above adjustments		(60)	16		(90)	(1,138)
Adjusted net income	\$	3,891	\$ 4,017	\$	9,094	\$ 8,920

About DATA Communications Management Corp.

DCM is a leading Canadian tech-enabled provider of print and digital solutions that help simplify complex marketing communications and operations workflow. DCM serves over 2,500 clients including 70 of the 100 largest Canadian corporations and leading government agencies. Our core strength lies in delivering individualized services to our clients that simplify their communications, including customized printing, highly personalized marketing communications, campaign

management, digital signage, and digital asset management. From omnichannel marketing campaigns to large-scale print and digital workflows, our goal is to make complex tasks surprisingly simple, allowing our clients to focus on what they do best.

Additional information relating to DATA Communications Management Corp. is available on www.datacm.com, and in the disclosure documents filed by DATA Communications Management Corp. on SEDAR+ at www.sedarplus.ca.

For further information, contact

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FORWARD-LOOKING STATEMENTS

Certain statements in this press release constitute "forward-looking" statements that involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance, objectives or achievements of DCM, or industry results, to be materially different from any future results, performance, objectives or achievements expressed or implied by such forward-looking statements. When used in this press release, words such as "may," "would," "could," "will," "expect," "anticipate," "estimate," "believe," "intend," "plan," and other similar expressions are intended to identify forward-looking statements. These statements reflect DCM's current views regarding future events and operating performance, are based on information currently available to DCM, and speak only as of the date of this press release.

These forward-looking statements involve a number of risks, uncertainties, and assumptions. They should not be read as guarantees of future performance or results and will not necessarily be accurate indications of whether or not such performance or results will be achieved. Many factors could cause the actual results, performance, objectives or achievements of DCM to be materially different from any future results, performance, objectives or achievements that may be expressed or implied by such forward-looking statements. We caution readers of this press release not to place undue reliance on our forward-looking statements since a number of factors could cause actual future results, conditions, actions, or events to differ materially from the targets, expectations, estimates or intentions expressed in these forward-looking statements.

The principal factors, assumptions and risks that DCM made or took into account in the preparation of these forward-looking statements and which could cause our actual results and financial condition to differ materially from those indicated in the forward-looking statements are described in further detail in our most recent annual and interim Management Discussion and Analysis filed on SEDAR+, and include but are not limited to the following: industry conditions are influenced by numerous factors over which the Company has no control, including: declines in print consumption; labour disruptions at suppliers and customers, including Canada Post; the impact of tariffs and responses thereto (including by governments, trade partners and customers), which may include, without limitation, retaliatory tariffs, export taxes, restrictions on exports to the U.S. or other measures, increases in our input costs, and the effect of governmental regulations and policies in general; our ability to achieve and meet our revenue, profitability, free cash flow and debt reduction targets for 2025 and in the future; while we have received consents from our lenders for the declaration and payment of the special dividend and regular recurring dividend, including the exclusion of the special dividend from our fixed charge coverage ratios, our financial leverage may increase, and there is no guarantee that we will pay such dividends in the future; and, our ability to comply with our financial and other

covenants under our credit facilities, which may preclude us from paying future dividends if our outlook and future financial liquidity changes.

Additional factors are discussed elsewhere in this press release and under the headings "Liquidity and capital resources" and "Risks and Uncertainties" in DCM's Management Discussion and Analysis and in DCM's other publicly available disclosure documents, as filed by DCM on SEDAR+.

Should one or more of these risks or uncertainties materialize, or should assumptions underlying the forward-looking statements prove incorrect, actual results may vary materially from those described in this press release as intended, planned, anticipated, believed, estimated, or expected. Unless required by applicable securities law, DCM does not intend and does not assume any obligation to update these forward-looking statements.

NON-IFRS ACCOUNTING STANDARDS MEASURES

NON-IFRS ACCOUNTING STANDARDS AND OTHER FINANCIAL MEASURES

This press release includes certain non-IFRS Accounting Standards measures, ratios and other financial measures as supplementary information. This supplementary information does not represent earnings measures recognized by IFRS Accounting Standards and does not have any standardized meanings prescribed by IFRS Accounting Standards. Therefore, these non-IFRS Accounting Standards measures, ratios and other financial measures are unlikely to be comparable to similar measures presented by other issuers. Investors are cautioned that this supplementary information should not be construed as alternatives to net income (loss) determined in accordance with IFRS Accounting Standards as an indicator of DCM's performance. Definitions of such supplementary information, together with a reconciliation of net income (loss) to such supplementary financial measures, can be found in our most recent annual and interim Management Discussion and Analysis and filed on SEDAR+ at www.sedarplus.ca.

Condensed interim consolidated statements of financial position

(in thousands of Canadian dollars, unaudited)

		June 30, 2025 \$	December 31, 2024 \$
Assets			
Current assets			
Cash and cash equivalents		2,887	6,773
Trade receivables		100,697	103,445
Inventories		24,987	23,843
Prepaid expenses and other current assets		3,755	5,989
Income taxes receivable		1,364	3,432
moomo taxos receivable	\$	133,690 \$	
Non-current assets	*		110,102
Other non-current assets		2,201	9,104
Deferred income tax assets		9,071	8,224
Property, plant, and equipment		33,845	34,812
Right-of-use assets		164,159	162,510
Pension assets		3,408	3,142
Intangible assets		7,596	8,282
Goodwill		22,747	22,747
	\$	376,717 \$	
Liabilities			
Current liabilities			
Bank overdraft		_	880
Trade payables and accrued liabilities		46,503	59,890
Current portion of credit facilities		8,714	15,175
Current portion of lease liabilities		12,263	10,525
Provisions		3,413	8,016
Deferred revenue		4,564	6,199
	\$	75,457 \$	
Non-current liabilities	· · · · · · · · · · · · · · · · · · ·		·
Provisions		480	1,279
Credit facilities		79,642	68,515
Lease liabilities		163,295	158,603
Deferred income tax liabilities		· —	60
Pension obligations		17,256	18,354
Other post-employment benefit plans		1,307	1,409
Asset retirement obligation		3,492	3,438
	\$	340,929 \$	
Equity			
Shareholders' equity			
Shares		284,546	284,592
Warrants		_	219
Contributed surplus		3,219	3,078
Translation Reserve		192	307
Deficit		(252,169)	(248,236)
	\$	35,788 \$	
	\$	376,717 \$	392,303

Condensed interim consolidated statements of operations

Revenues \$ 113,794 \$ 125,751 \$ 237,469 \$ Cost of revenues 83,286 91,417 170,701 Gross profit 30,508 34,334 66,768 Expenses Selling, commissions and expenses 9,649 10,178 20,609 General and administration expenses 9,649 10,222 12,295 22,721 22,721 22,721 Research & development expenses 1,216 1,391 2,336 1,391 2,336 Restructuring expenses 58 1,101 58 58 1,101 58 Acquisition and integration costs — 243 — 243 — 23 — 243 — 23 Net fair value losses (gains) on financial liabilities at fair value through profit or loss 179 (1,407) 298 298 Income before finance costs and income taxes 9,184 10,533 20,746 20,746 Finance costs 1,837 2,307 3,708 3,708 3,708 Interest expense on long term debt and pensions, net Interest expense on lease liabilities 3,283 3,059 6,560 3,550 Amortization of transaction costs 131 140 221 140 221 140 Debt modification gain (867) — (867) — (867) 4,384 5,506 9,672 Income before income taxes 4,800 5,027 11,074 1,074 Income tax expense 1,816 963 2,2	For the six months ended June 30, 2024	For the six ths ended e 30, 2025	mor	ended	For the the months er June 30, 2	l	For the three onths ended une 30, 2025	mo	anadian dollars, except per share d)	(in thousands of Canadian amounts, unaudited)
Serial	255,005	\$ 237,469	\$	5,751	125,	\$	113,794	\$		Revenues
Serial	183,360	170,701		1,417	91,		83,286			Cost of revenues
Selling, commissions and expenses 9,649 10,178 20,609 General and administration expenses 10,222 12,295 22,721 Research & development expenses 1,216 1,391 2,336 Restructuring expenses 58 1,101 58 Acquisition and integration costs — 243 — Net fair value losses (gains) on financial liabilities at fair value through profit or loss 179 (1,407) 298 Income before finance costs and income taxes 9,184 10,533 20,746 Finance costs 1 1,837 2,307 3,708 Interest expense on long term debt and pensions, net literest expense on lease liabilities 3,283 3,059 6,560 Amortization of transaction costs 131 140 271 Debt modification gain (867) — (867) Income before income taxes 4,800 5,027 11,074 Income tax expense 1,445 16 3,516 Current 1,445 16 3,516 Deferred (359) <td< td=""><td>71,645</td><td>66,768</td><td></td><td></td><td></td><td></td><td>30,508</td><td></td><td></td><td>Gross profit</td></td<>	71,645	66,768					30,508			Gross profit
Selling, commissions and expenses 9,649 10,178 20,609 General and administration expenses 10,222 12,295 22,721 Research & development expenses 1,216 1,391 2,336 Restructuring expenses 58 1,101 58 Acquisition and integration costs — 243 — Net fair value losses (gains) on financial liabilities at fair value through profit or loss 179 (1,407) 298 Income before finance costs and income taxes 9,184 10,533 20,746 Finance costs 1 1,837 2,307 3,708 Interest expense on long term debt and pensions, net literest expense on lease liabilities 3,283 3,059 6,560 Amortization of transaction costs 131 140 271 Debt modification gain (867) — (867) Income before income taxes 4,800 5,027 11,074 Income tax expense 1,445 16 3,516 Current 1,445 16 3,516 Deferred (359) <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>Expenses</td></td<>										Expenses
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Interest expense on long term debt and pensions, net 1,837 2,307 3,708 Interest expense on lease liabilities 3,283 3,059 6,560 Amortization of transaction costs 131 140 271 Debt modification gain (867) — (867) Income before income taxes 4,800 5,027 11,074 Income tax expense Current 1,445 16 3,516 Deferred (359) 947 (1,270) Income for the period \$ 3,714 \$ 4,064 \$ 8,828 \$ Other comprehensive income: Foreign currency translation (110) 14 (115) Items that will not be reclassified to net income Re-measurements of pension and other postemployment benefit adjustment above (461) (406) (363)	17,880	20,746		0,533	10,		9,184		ance costs and income taxes	Income before finance co
Interest expense on lease liabilities 3,283 3,059 6,560 Amortization of transaction costs 131 140 271 Debt modification gain (867) — (867) 4,384 5,506 9,672 Income before income taxes 4,800 5,027 11,074 Income tax expense Current 1,445 16 3,516 Deferred (359) 947 (1,270) Deferred 3,714 4,064 8,828 \$ Other comprehensive income: Foreign currency translation (110) 14 (115) Items that will not be reclassified to net income Re-measurements of pension and other postemployment benefit obligations s 1,816 1,755 1,431 Taxes related to pension and other postemployment benefit adjustment above (461) (406) (363)										Finance costs
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Income before income taxes	_	(867)		_)	(867)		gain	Debt modification gain
Income tax expense Current 1,445 16 3,516 Deferred (359) 947 (1,270) Income for the period 1,086 963 2,246 Net income for the period \$ 3,714 \$ 4,064 \$ 8,828 \$ Other comprehensive income: Foreign currency translation (110) 14 (115) Items that will not be reclassified to net income Re-measurements of pension and other postemployment benefit obligations s 1,816 1,755 1,431 Taxes related to pension and other post-employment benefit adjustment above (461) (406) (363)	11,199	9,672		5,506	5,	-	4,384		-	
Current 1,445 16 3,516 Deferred (359) 947 (1,270) 1,086 963 2,246 Net income for the period \$ 3,714 \$ 4,064 \$ 8,828 Other comprehensive income: Foreign currency translation (110) 14 (115) Items that will not be reclassified to net income Re-measurements of pension and other post-employment benefit obligations s 1,816 1,755 1,431 Taxes related to pension and other post-employment benefit adjustment above (461) (406) (363)	6,681	11,074		5,027	5,		4,800		come taxes	Income before income ta
Deferred (359) 947 (1,270)									se	Income tax expense
1,086 963 2,246 Net income for the period \$ 3,714 \$ 4,064 \$ 8,828 \$ Other comprehensive income: Foreign currency translation (110) 14 (115) Items that will not be reclassified to net income Re-measurements of pension and other postemployment benefit obligations s 1,816 1,755 1,431 Taxes related to pension and other post-employment benefit adjustment above (461) (406) (363)	1,358	3,516		16			1,445			Current
Net income for the period \$ 3,714 \$ 4,064 \$ 8,828 \$ Other comprehensive income: Foreign currency translation (110) 14 (115) Items that will not be reclassified to net income Re-measurements of pension and other postemployment benefit obligations s 1,816 1,755 1,431 Taxes related to pension and other post-employment benefit adjustment above (461) (406) (363)	(216)	(1,270)		947)	(359)			Deferred
Other comprehensive income: Foreign currency translation (110) 14 (115) Items that will not be reclassified to net income Re-measurements of pension and other postemployment benefit obligations s Taxes related to pension and other post-employment benefit adjustment above (461) (406) (363)	1,142	2,246		963			1,086			
Foreign currency translation (110) 14 (115) (110) 14 (115) Items that will not be reclassified to net income Re-measurements of pension and other postemployment benefit obligations s 1,816 1,755 1,431 Taxes related to pension and other post-employment benefit adjustment above (461) (406) (363)	5,539	\$ 8,828	\$	4,064	4,	\$	3,714	\$	e period	Net income for the period
Foreign currency translation (110) 14 (115) (110) 14 (115) Items that will not be reclassified to net income Re-measurements of pension and other postemployment benefit obligations s 1,816 1,755 1,431 Taxes related to pension and other post-employment benefit adjustment above (461) (406) (363)									sive income:	Other comprehensive inc
Items that will not be reclassified to net income Re-measurements of pension and other post- employment benefit obligations s Taxes related to pension and other post-employment benefit adjustment above (461) (406) (363)	44	(115)		14)	(110)		anslation	Foreign currency translation
Re-measurements of pension and other post- employment benefit obligations s 1,816 1,755 1,431 Taxes related to pension and other post-employment benefit adjustment above (461) (406) (363)	44	(115)		14)	(110)			
Re-measurements of pension and other post- employment benefit obligations s 1,816 1,755 1,431 Taxes related to pension and other post-employment benefit adjustment above (461) (406) (363)									he realessified to not income	Itama that will not be rea
Taxes related to pension and other post-employment benefit adjustment above (461) (406) (363)	8,768	1 /21		1 755	1		1 916		s of pension and other post-	Re-measurements of per
	,								ension and other post-employment	Taxes related to pension
	(2,248)	<u> </u>				_			it above	benefit adjustment above
1,355 1,349 1,068	6,520	1,068		1,349	1,		1,355			
Other comprehensive income for the period, net of tax \$ 1,245 \$ 1,363 \$ 953 \$	6,564	\$ 953	\$	1,363	1,	\$	1,245	\$	sive income for the period, net of	
Comprehensive income for the period \$ 4,959 \$ 5,427 \$ 9,781 \$	12,103	\$ 9,781	\$	5,427	5,	\$	4,959	\$	ncome for the period	Comprehensive income t
Basic earnings per share 0.07 0.07 0.16	0.10	0 16		0 07		,	0.07		er share	Basic earnings per share
Diluted earnings per share 0.06 0.07 0.15	0.10									• •

Condensed interim consolidated statements of cash flows

(in thousands of Canadian dollars, unaudited)		For the six months ended June 30, 2025	For the six months ended June 30, 2024
Cash provided by		Ψ	Ψ
Operating activities			
Net income for the period	\$	8,828	\$ 5,539
Items not affecting cash	*	0,020	Ψ 0,000
Depreciation of property, plant, and equipment		3,514	3,306
Amortization of intangible assets		709	1,034
Depreciation of right-of-use-assets		9,831	8,814
Share-based compensation expense		89	321
Net fair value losses on financial liabilities at fair value through pro	ofit	00	021
or loss	,,,,	298	1,807
Pension expense		742	943
Gain on disposal of sale and leaseback		_	(11)
Loss on disposal of property, plant and equipment		_	149
Provisions		58	2,186
Debt modification gain		(867)	
Amortization of transaction costs		271	280
Accretion of asset retirement obligations		54	65
Other post-employment benefit plan expense		87	298
Right-of-use assets impairment		- O1	97
- · · · · · · · · · · · · · · · · · · ·		2,246	1,142
Income tax expense Changes in non cash working capital		(12,173)	764
Contributions made to pension plans		•	(604)
		(675)	` '
Contributions made to other post-employment benefit plans		(189)	(115)
Provisions paid		(5,460)	(6,526)
Income taxes paid Total cash generated from operating activities		(1,448) 5,915	(1,599) 17,890
		3,913	17,030
Investing activities			
Proceeds on sale and leaseback transaction		6,694	8,661
Purchase of property, plant, and equipment		(2,536)	(6,989)
Purchase of intangible assets		(23)	_
Purchase of non-current assets		(143)	(6,499)
Proceeds on disposal of property, plant, and equipment			431
Total cash provided by (used in) investing activities		3,992	(4,396)
Financing activities			
Exercise of options		_	337
Proceeds from credit facilities		53,733	30,185
Repayment of credit facilities		(48,054)	(43,726)
Decrease in bank overdrafts		(880)	(1,564)
Transaction costs		(417)	_
Dividends paid		(13,829)	_
Principal portion of lease payments		(4,005)	(3,500)
Repurchases of shares		(213)	_
Total cash (used in) financing activities		(13,665)	(18,268)
Change in cash and cash equivalents during the period		(3,758)	(4,774)
Cash and cash equivalents – beginning of period		6,773	17,652
Effects of foreign exchange on cash balances		(128)	51
Cash and cash equivalents – end of period	\$	2,887	\$ 12,929